



**Tri-County Local Government
Commission (1975–1978)
Special Collection
Finding Aid**

01/31/2025

Acknowledgements

We wish to acknowledge the support and contributions of the following individuals who helped to organize, preserve and enrich the Tri-County Local Government Commission Special Collection. Through their efforts, the collection is now accessible to the public at large:

- Zack Taylor, doctoral candidate, University of Toronto
- Becky Shoemaker, Metro Records Officer/Archivist

Summary Information

Repository	Metro Archives and Special Collections
Creator	Becky Shoemaker, Metro Records Officer/Archivist
Title	Tri-County Local Government Commission Special Collection
Date [inclusive]	1975 - 1978
Extent	1.2 Linear feet of paper records
Condition	The paper records are in very good condition. The records have been digitized and are available to the public via Metro Online Records.
Language	English
Abstract	Tri-County Local Government Commission Special Collection represents the work and accomplishments of the Commission. The Commission was founded in 1975 to study multi-level government in metropolitan areas. The Commission disbanded in 1978.

Preferred Citation

Metro Archives and Special Collections: Tri-County Local Government Commission Special Collection, 1975 - 1978

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Introduction: A History of the Tri-County Local Government Commission

In 1975, former Staff Director of the Portland Metropolitan Study Commission (PMSC) and Assistant Director of Columbia Region Association of Governments (CRAG), A. McKay Rich, assembled an ad hoc team to apply for a National Academy for Public Administration competitive \$100,000 grant to study multi-level government in metropolitan areas. This money was provided by the United States Department of Housing and Urban Development (H.U.D.). The team included Ron Cease (chair and professor of political science at PSU and first chair of the Boundary Commission), Jerry Tippens (journalist), Larry Sprecher (Beaverton city manager), and Don Carlson (Boundary Commission director).

The National Academy for Public Administration wanted equal attention given to metro-level institutions and local neighborhood empowerment, but without consensus on local issues, the focus of the National Academy turned to designing an upper-tier body. In Phase I of its program (starting in May 1972), the National Academy had previously supported government reorganization studies in Rochester/ Monroe County, New York, and Tampa Bay, Florida.

Phase II of the program consisted of choosing two metropolitan areas for study by “citizen panels” of two-tier governance models. The panel was required to include all major social and economic groups and have representation from elected officials. Its objective was to produce a plan that could be implemented. Its work was to involve extensive public consultation and public education.

McKay and his team submitted the grant application through the Portland Metropolitan Area Local Government Boundary Commission on July 9, 1975. They learned that Portland was a semi-finalist, along with Seattle, Washington and Trenton, New Jersey, Denver, Colorado and Memphis, Tennessee. After the National Academy’s site selection committee visited the five areas in October 1975, Portland and Denver were chosen. In a memorandum dated November 7, 1975, Phil Balsiger, Chairman of CRAG announced that the Boundary Commission had been awarded the grant to study local government structure in the CRAG region. As a condition of the grant, \$50,000 in local matching funds had to be raised. In response, an Executive Committee consisting of twelve members was organized, drawing on individuals with past PMSC experience to lead the effort, including Ron Cease (chairman), Carl Halvorson (vice-chair and former president of the Portland Chamber of Commerce), and A. McKay Rich (staff director). Both in-kind and financial contributions were successfully raised, contributed by Portland State University (PSU), Columbia Region Association of Governments (CRAG), the Boundary Commission, and various corporations and municipalities.

In November and December 1975, the “Ad Hoc Two-Tiered Planning Committee,” the formal entity that received the grant, evolved into the Tri-County Local Government Commission. The Boundary Commission sent letters to laborers, chambers of commerce, civic groups, associations and other organizations and from the responses, 65 people were chosen from diverse backgrounds and professions to serve on the Commission for an anticipated 18-month period. Commission staff members were also hired, including Barbara Garbutt (administrative secretary) and Bill Cross (Public Information Coordinator).

One of the Commission's first priorities was to define its Statement of Purpose which read as follows:

The Tri-County Local Government Commission will examine the existing structures of local government in the Portland metropolitan area, the services provided, and the needs of its people and they will pursue whatever improvements the commission may identify. In fulfilling its responsibility, the Commission will endeavor to advance equity, efficiency, economy, responsiveness, visibility, accountability, citizen participation, political feasibility and actual service needs.

As the work commenced, Commission members were tasked with studying urban needs and services and assessing which were better implemented on a regional level and which were best performed by local jurisdictions. In addition, Commission members were to make recommendations for the implementation of such a two-tiered government. Their work was divided into three phases:

Phase I: Organization, Orientation, and Problem Identification

The first phase focused on "problem identification". In approaching this work, the Commission organized several committees:

- Finance and Taxation
- State-Local Relations
- Regional Governments and Agencies
- Local Government and Intergovernmental Relations
- Neighborhood Organizations and Citizen Involvement

In addition, a Public Information Program was established to communicate with the public and produce reports.

At an April 10-11, 1976 conference (the "Coast Conference"), the Commission adopted broad policy guidelines as criteria for whatever reform proposals might be considered in Phase II, including the following:

- Services should be offered at the lowest level of government at which they can be economically, responsively, and efficiently provided.
- Unnecessary units of governments should be consolidated.
- Service delivery must be integrated to be understood and supported by citizens and governments. An integrated system of coordinated priority-setting, planning, and equitable financing for the tri-county area is needed. Unfunded state mandates should be avoided.

The conference asked for two models of governance to be studied in Phase II:

- "Model II" - a two-tier government similar to Toronto would entail the consolidation of the three counties into a single metropolitan county (considered the "long-term, more ideal" approach), and
- "Model III" - a three-tier arrangement like the Twin Cities which would superimpose a metropolitan service body over the existing counties and municipalities (considered to be more feasible in the short term).

Two other models were considered:

- “Model I” - referred to the status quo, that is, the CRAG council of governments, and
- “Model IV” - the organization of area-wide single-purpose districts.

In all cases, the upper tier was expected to be selected.

Phase II: Analysis of Problem Areas

In launching the second phase, the Commission concentrated its efforts on designing a simplified system of area-wide governance that would reduce the number of existing governments, but still attend to the common needs of the entire metropolitan community. This emphasis was in large part due to the Commission’s perception that of all the problems identified, the proliferation of special-purpose regional agencies governed by appointed officials posed a serious problem that was receiving little consideration from other organized groups and governmental entities.

Hence, the Commission believed it could make its most significant contribution in this area and focused its efforts on developing an action plan that would create no new level of government and that could be submitted to the Oregon Legislature. A series of functional “task forces” were established to study and compile information to formulate the Commission’s recommendations:

- Human Services
- Public Works and Transportation
- Land Use, Recreational, and Cultural Activities
- Public Safety, and
- Finance, Taxation, and Administrative Services.

After holding nearly 200 meetings with subject matter experts, citizens, public officials, administrators and community organizations representatives, the Commission drafted its final recommendation on restructuring regional governance at a conference held October 2–3, 1976. At the conference a Long-Range Options Committee was established to study ideal options without regard to immediate feasibility. This involved study of the London County Council, Metro Toronto, and Miami-Dade. The committee produced a “conceptual model” of a two-tier system. The upper tier would be a consolidated, area-wide government replacing the counties. The lower tier would be a series of “corporate communities” - total coverage of incorporated municipalities and the elimination of unincorporated territory.

Phase III: Implementation of Recommendations

The last phase of the Commission was focused on implementing the regional governance proposal and to developing final recommendations on city-county relationships, special districts, the neighborhood movement and long-range alternatives. In addition, the Commission worked to communicate its recommendations to the public and to government to ensure enactment. Citizens were generally understood to support the idea of an elected Tri-County Council, while local elected officials were more guarded.

A “Critical Questions” conference held in December 1976 was widely attended and appears to have resulted in agreement on a legislative proposal.

The Tri-County Local Government Commission concluded that there was a need for legislative changes to Columbia Region Association of Governments (CRAG) to create a more accountable decision-making body, broaden its powers and responsibilities, and grant taxing authority. However, the Commission recommended that instead of bolstering CRAG, the Metropolitan Service

District (MSD)¹ should be reconstituted and reorganized by merging the service functions of the MSD with the planning functions of CRAG into one umbrella agency.

Further recommendations included: that the new agency should have a council elected from districts that coincide with traditional communities; it should have elected executive officers; and it should assume the planning functions of CRAG. Furthermore, additional responsibilities could be added to the new agency's jurisdiction through voter approval. The stipulation regarding elected officials was designed to provide enhanced public accountability by the council members, and to encourage regional thinking over local interests, which had been a major point of contention with CRAG. However, the council members were to remain part-time employees of the agency and were to be paid per diem for their duties (based upon meetings attended).

The core of the Commission's proposal was incorporated as H.B. 2070 by the House Interim Committee on Intergovernmental Affairs for introduction in the 1977 legislative session. One significant deviation from the Commission's proposal and the House Bill was the reduction of territorial jurisdiction from the full Tri-County area to an area corresponding to the urbanized zone and its immediate surroundings. This new area was similar to, but did not correspond to, the Metropolitan Service District (MSD) boundary at the time.

H.B. 2070 was passed by the House and Senate in July 1977 with the stipulation that it be referred to Portland metropolitan voters in the May 1978 primary. With little organized opposition, Ballot Measure 6 – "Reorganize Metropolitan Service District, Abolish CRAG" – passed by 20,000 votes.

With the passage of House Bill 2070, the Tri-County Local Government Commission concluded its activities and officially closed its base of operations at Portland State University on June 30, 1978.

¹ The Metropolitan Service District (MSD) was a multi-purpose government that was authorized to perform the following services in the Portland metropolitan area related to sewage treatment and disposal, control of surface water and solid waste disposal, public transportation, and operation of the Washington Park Zoo. On May 26, 1970, tri-county voters approved Ballot Measure 2 forming the MSD.

Chronology of Tri-County Local Government Commission

- 1975 July 9, 1975: An application is submitted through the Portland Metropolitan Area Local Government Boundary Commission to apply for the National Academy for Public Administration grant funds.
- October 1975: Representatives from the National Academy for Public Administration make a site visit to Portland.
- November 7, 1975: Notice of successful application to study local government structure in the CRAG region is received.
- November – December 1975: The Tri-County Local Government Commission recruits Commission members.
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- 1976 April 10–11, 1976: “Coast Conference” adopts a work plan for Phase II.
- Conference adopts recommendations.
- “Critical Questions” Conference attended by 225 people (date unknown).
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- 1977 July 1977: H.B 2070 was passed by the Oregon House and Senate.
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- 1978 May 1978: Oregon Primary Election. Voters approve Ballot Measure 6 – *Reorganize Metropolitan Service District, Abolish CRAG.*
- June 30, 1978: The Tri-County Local Government Commission sunsets.
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Summary Collection Description

This collection documents the work of the Tri-County Local Government Commission from its inception in late 1975 to the completion of its work in 1978. For many years, this collection remained in storage unprocessed. Becky Shoemaker Metro Records Officer /Archivist set the collection aside and reserved it for archival processing.

In 2009, Zack Taylor, a doctoral candidate from the University of Toronto came to Metro to conduct research for his dissertation on postwar planning for city-regions. Among other materials, Mr. Taylor reviewed the contents of this collection and volunteered to produce a preliminary inventory of its contents. His work contributed to the creation of this finding aid.

During his review of the records, Mr. Taylor speculated that the contents of this special collection belonged to Commission member Corky Kirkpatrick, who served on the Commission's Finance and Taxation Committee. As such, the degree to which the collection represents the complete history of the Tri-County Local Government Commission cannot be verified.

This collection, which is largely comprised of meeting records, has been completely digitized and is available to the public via Metro Online Records.

Box Numbers and Descriptions

Below is a general list of numbers and descriptions for the boxes in which the Tri-County Local Government Commission Special Collection is contained.

<i>Box Nbr</i>	<i>Box Description</i>
COUNC0567	Metro Archives and Special Collections Records – Tri-County Local Government Commission Special Collection

Collection Divisions and Subdivisions

Collection Division 1: Formation of the Tri-County Local Government Commission

This collection division consists of records related to the formation of the Tri-County Local Government Commission.

<i>Box/Folder Nbr</i>	<i>Folder Description</i>	<i>Dates</i>
COUNC0567/1	Tri-County Local Government Commission Records – Formation – Setup/National Academy of Public Administration Documents include: Grant application to the National Academy of Public Administration, <i>Proposal to Participate in a National Study of Two-Tiered Metropolitan Government</i> [July 9, 1975]; Notice of successful application from CRAG [November 7, 1975]; correspondence from the National Academy to the Commission; drafts of the Commission’s Statement of Purpose [undated].	07/09/1975 to 06/09/1976; undated
COUNC0567/2	Tri-County Local Government Commission Records – Formation – Membership Rosters and Committee Appointments Lists Documents include: Membership rosters and committee appointments lists.	05/03/1976; undated

Collection Division 2: Tri-County Local Government Commission Records – Full Commission Meeting Records

This collection division consists of records related to the proceedings of the full Commission as documented in meeting agendas and minutes.

<i>Box/Folder Nbr</i>	<i>Folder Description</i>	<i>Dates</i>
COUNC0567/3	Tri-County Local Government Commission Records – Full Commission Meeting - Agenda and Minutes	01/15/1976
COUNC0567/4	Tri-County Local Government Commission Records – Full Commission Meeting - Minutes	02/19/1976
COUNC0567/5	Tri-County Local Government Commission Records – Full Commission Meeting - Minutes	03/16/1976
COUNC0567/6	Tri-County Local Government Commission Records – Full Commission Meeting - Minutes	03/18/1976
COUNC0567/7	Tri-County Local Government Commission Records – Full Commission Meeting - Minutes	04/10/1976
COUNC0567/8	Tri-County Local Government Commission Records – Full Commission Meeting - Minutes	05/20/1976
COUNC0567/9	Tri-County Local Government Commission Records – Full Commission Meeting – Agenda and Minutes	06/17/1976
COUNC0567/10	Tri-County Local Government Commission Records – Full Commission Meeting - Minutes	07/15/1976

<i>Box/Folder Nbr</i>	<i>Folder Description</i>	<i>Dates</i>
COUNC0567/11	Tri-County Local Government Commission Records – Full Commission Meeting – Agenda and Minutes	08/26/1976
COUNC0567/12	Tri-County Local Government Commission Records – Full Commission Meeting – Minutes	10/21/1976
COUNC0567/13	Tri-County Local Government Commission Records – Full Commission Meeting – Minutes	12/16/1976
COUNC0567/14	Tri-County Local Government Commission Records – Full Commission Meeting – Minutes	01/20/1977
COUNC0567/15	Tri-County Local Government Commission Records – Full Commission Meeting – Minutes	03/17/1977
COUNC0567/16	Tri-County Local Government Commission Records – Full Commission Meeting – Minutes	05/11/1977

Collection Division 3: Tri-County Local Government Commission Records – Executive Committee Meeting Records

This collection division consists of records related to the proceedings of the Commission’s Executive Committee as documented in meeting agendas and minutes.

<i>Box/Folder Nbr</i>	<i>Folder Description</i>	<i>Dates</i>
COUNC0567/17	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	12/09/1975
COUNC0567/18	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	12/18/1975
COUNC0567/19	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	01/07/1976
COUNC0567/20	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	01/15/1976
COUNC0567/21	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	01/21/1976
COUNC0567/22	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	02/04/1976
COUNC0567/23	Tri-County Local Government Commission Records – Executive Committee and Committee Chairman Meeting – Minutes	03/03/1976
COUNC0567/24	Tri-County Local Government Commission Records – Executive Committee Meeting – Agenda and Minutes	03/17/1976
COUNC0567/25	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	04/07/1976
COUNC0567/26	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	04/11/1976
COUNC0567/27	Tri-County Local Government Commission Records – Executive Committee Meeting – Agenda and Minutes	04/14/1976
COUNC0567/28	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	04/28/1976
COUNC0567/29	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	05/05/1976

<i>Box/Folder Nbr</i>	<i>Folder Description</i>	<i>Dates</i>
COUNC0567/30	Tri-County Local Government Commission Records – Executive Committee Meeting - Minutes	05/19/1976
COUNC0567/31	Tri-County Local Government Commission Records – Executive Committee, Committee Chairmen and Vice-Chairmen Meeting – Minutes	06/02/1976
COUNC0567/32	Tri-County Local Government Commission Records – Executive Committee Meeting – Agenda and Minutes	06/16/1976
COUNC0567/33	Tri-County Local Government Commission Records – Executive Committee Meeting – Agenda and Minutes	07/07/1976
COUNC0567/34	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	07/07/1976
COUNC0567/35	Tri-County Local Government Commission Records – Executive Committee Meeting – Agenda and Minutes	07/21/1976
COUNC0567/36	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	08/04/1976
COUNC0567/37	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	08/18/1976
COUNC0567/38	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	09/01/1976
COUNC0567/39	Tri-County Local Government Commission Records – Executive Committee Meeting – Agenda and Minutes	09/15/1976
COUNC0567/40	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	10/06/1976
COUNC0567/41	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	10/20/1976
COUNC0567/42	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	11/17/1976
COUNC0567/43	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	12/01/1976
COUNC0567/44	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	01/05/1977
COUNC0567/45	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	01/19/1977
COUNC0567/46	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	03/02/1977
COUNC0567/47	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	03/16/1977
COUNC0567/48	Tri-County Local Government Commission Records – Executive Committee Meeting – Minutes	06/01/1977

Collection Division 4: Tri-County Local Government Commission Records – Finance and Taxation Committee Meeting Records

This collection division consists of records related to the proceedings of the Commission’s Finance and Taxation Committee as documented in meeting agendas and minutes and correspondence.

<i>Box/Folder Nbr</i>	<i>Folder Description</i>	<i>Dates</i>
COUNC0567/49	Tri-County Local Government Commission Records – Finance and Taxation Committee Meeting – Agenda and Minutes	01/22/1976
COUNC0567/50	Tri-County Local Government Commission Records – Finance and Taxation Committee Meeting – Agenda and Minutes	01/29/1976
COUNC0567/51	Tri-County Local Government Commission Records – Finance and Taxation Committee Meeting – Agenda and Minutes	02/05/1976
COUNC0567/52	Tri-County Local Government Commission Records – Finance and Taxation Committee Meeting – Agenda and Minutes	02/12/1976
COUNC0567/53	Tri-County Local Government Commission Records – Finance and Taxation Committee Meeting – Minutes	02/19/1976
COUNC0567/54	Tri-County Local Government Commission Records – Finance and Taxation Committee Meeting – Agenda and Minutes	02/26/1976
COUNC0567/55	Tri-County Local Government Commission Records – Finance and Taxation Committee Meeting – Agenda and Minutes	03/04/1976
COUNC0567/56	Tri-County Local Government Commission Records – Finance and Taxation Committee Meeting – Minutes	03/11/1976
COUNC0567/57	Tri-County Local Government Commission Records – Finance and Taxation Committee Correspondence and Supporting Materials	01/20/1976 to 03/18/1976

Collection Division 5: Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting Records

This collection division consists of records related to the proceedings of the Commission’s Land Use, Recreational and Cultural Activities Committee as documented in meeting agendas and minutes and correspondence.

<i>Box/Folder Nbr</i>	<i>Folder Description</i>	<i>Dates</i>
COUNC0567/58	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Agenda and Minutes	05/04/1976
COUNC0567/59	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Agenda and Minutes	05/11/1976
COUNC0567/60	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Minutes	05/18/1976
COUNC0567/61	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Minutes	05/25/1976

<i>Box/Folder Nbr</i>	<i>Folder Description</i>	<i>Dates</i>
COUNC0567/62	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Agenda and Minutes	06/01/1976
COUNC0567/63	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Agenda and Minutes	06/08/1976
COUNC0567/64	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Minutes	06/15/1976
COUNC0567/65	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Agenda and Minutes	06/22/1976
COUNC0567/66	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Agenda and Minutes	06/29/1976
COUNC0567/67	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Agenda and Minutes	07/06/1976
COUNC0567/68	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Minutes	07/20/1976
COUNC0567/69	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Minutes	07/27/1976
COUNC0567/70	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Agenda and Minutes	08/03/1976
COUNC0567/71	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Minutes	08/10/1976
COUNC0567/72	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Minutes	08/17/1976
COUNC0567/73	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Minutes	08/24/1976
COUNC0567/74	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Minutes	08/31/1976
COUNC0567/75	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Minutes	09/07/1976
COUNC0567/76	Tri-County Local Government Commission Records – Land Use, Recreational and Cultural Activities Committee Meeting – Agenda and Minutes	09/20/1976
COUNC0567/77	Tri-County Local Government Commission Records – Land Use Recreational and Cultural Activities Committee Correspondence and Supporting Materials	06/15/1976 to 09/07/1976

Collection Division 6: Tri-County Local Government Commission Records – Long-Range Options Committee Meeting Records

This collection division consists of records related to the proceedings of the Commission’s Long-Range Options Committee as documented in meeting agendas and minutes and correspondence.

<i>Box/Folder Nbr</i>	<i>Folder Description</i>	<i>Dates</i>
COUNC0567/78	Tri-County Local Government Commission Records – Long-Range Options Committee Meeting – Minutes	11/10/1976
COUNC0567/79	Tri-County Local Government Commission Records – Long-Range Options Committee Meeting – Minutes	11/24/1976
COUNC0567/80	Tri-County Local Government Commission Records – Long-Range Options Committee Meeting – Minutes	12/09/1976
COUNC0567/81	Tri-County Local Government Commission Records – Long-Range Options Committee Meeting – Minutes	01/06/1977
COUNC0567/82	Tri-County Local Government Commission Records – Long-Range Options Committee Meeting – Minutes	01/20/1977
COUNC0567/83	Tri-County Local Government Commission Records – Long-Range Options Committee Meeting – Minutes	01/27/1977
COUNC0567/84	Tri-County Local Government Commission Records – Long-Range Options Committee Correspondence and Supporting Materials	11/09/1976 to 02/01/1977

Collection Division 7: Tri-County Local Government Commission Records – Public Works and Transportation Committee Meeting Records

This collection division consists of records related to the proceedings of the Commission’s Public Works and Transportation Committee as documented in meeting agendas and minutes and supporting materials.

<i>Box/Folder Nbr</i>	<i>Folder Description</i>	<i>Dates</i>
COUNC0567/85	Tri-County Local Government Commission Records – Public Works and Transportation Committee Meeting – Minutes	08/04/1976
COUNC0567/86	Tri-County Local Government Commission Records – Public Works and Transportation Committee Supporting Materials	05/17/1976; undated

Collection Division 8: Tri-County Local Government Commission Records – General Operations and Reporting

This collection division consists of a wide variety of records related to the Commission’s operations, activities, and work product.

<i>Box/Folder Nbr</i>	<i>Folder Description</i>	<i>Dates</i>
COUNC0567/87	Tri-County Local Government Commission Records – General Operations and Reporting – Budgets and Work Plans	12/05/197 to 05/04/1976; undated

<i>Box/Folder Nbr</i>	<i>Folder Description</i>	<i>Dates</i>
COUNC0567/88	Tri-County Local Government Commission Records – General Operations and Reporting – Internal Memoranda and Communications	02/24/1976 to 04/07/1977
COUNC0567/89	Tri-County Local Government Commission Records – General Operations and Reporting – Administration	03/31/1976 to 06/17/1976
COUNC0567/90	Tri-County Local Government Commission Records – General Operations and Reporting – Public Information and Citizen Involvement Program Documents include: Draft presentations, brochures, press releases, and speeches.	01/09/1976 to 06/25/1976; undated
COUNC0567/91	Tri-County Local Government Commission Records – General Operations and Reporting – Tier Sheet Newsletters Documents include: Newsletters and publication, <i>Commission Blazes New Trail, Tri-County Local Government Commission Final Report</i> [undated]	02/24/1976 to 04/07/1977; undated
COUNC0567/92	Tri-County Local Government Commission Records – General Operations and Reporting – Media Coverage Documents include: Miscellaneous news articles about the Commission’s activities.	12/04/1975 to 01/05/1977; undated
COUNC0567/93	Tri-County Local Government Commission Records – General Operations and Reporting – Tri-County Local Government Commission Conference Agendas	04/10/1976 to 04/11/1976
COUNC0567/94	Tri-County Local Government Commission Records – General Operations and Reporting – Tri-County Local Government Commission Conference Documents include: Agenda drafts; Conference program, "Conference Issues and Committee Recommendations"; conference minutes.	09/14/1976 to 10/03/1976
COUNC0567/95	Tri-County Local Government Commission Records – General Operations and Reporting – Tri-County Local Government Commission Critical Questions Conference Report	12/01/1976 to 04/08/1977
COUNC0567/96	Tri-County Local Government Commission Records – General Operations and Reporting – Tri-County Local Government Commission Phase I Committee Reports	04/01/1976
COUNC0567/97	Tri-County Local Government Commission Records – General Operations and Reporting – Tri-County Local Government Commission Phase II Committee Reports	09/01/1976
COUNC0567/98	Tri-County Local Government Commission Records – General Operations and Reporting – Reports Documents include: <i>Tri-County Local Government Commission Area-Wide Reorganization Plan</i> [October 27, 1976]	01/28/1977 to 06/20/1977
COUNC0567/99	Tri-County Local Government Commission Records – General Operations and Reporting – Reports - <i>Government Reform in the Portland Metropolitan Region, Tri-County Local Government Commission</i> [March 1, 1977]	03/01/1977

<i>Box/Folder Nbr</i>	<i>Folder Description</i>	<i>Dates</i>
COUNC0567/100	Tri-County Local Government Commission Records – General Operations and Reporting – Oregon House Bill 2070 Documents include: Memoranda; copy of Resolution from the City of Lake Oswego opposing H.B. 2070	01/28/1977 to 06/20/1977
COUNC0567/101	Tri-County Local Government Commission Records – General Operations and Reporting –Primary Elections May 1978 – Ballot Measure 6: Reorganizes Metropolitan Service District, Abolishes CRAG Documents include Brochure, Ballot Measure 6 Can Make Our System of Local Government Leaner, More Efficient and More Responsive, Citizens Committee for Efficiency in Local Government [undated] Brochure, Democracy for the Tri-County: A Proposal for an Elected Tri-County Government, Tri-County Local Government Commission [undated] Brochure, Let’s Pull Together, Tri-County Local Government Commission [undated] Publication, Government Must Respond to Need...And there is Need for Measure 6, Citizens Committee for Efficiency in Local Government [undated] Excerpt from the League of Women Voters May 23, 1978 Primary Election publication, Ballot Measure No. 6 Text of a speech [untitled/undated]	05/23/1978; undated
COUNC0567/102	Tri-County Local Government Commission Records – General Operations and Reporting –Background Research – Non-Portland Materials – Report – <i>Two-Tiered Government in Monroe County, New York, The Greater Rochester Intergovernmental Panel</i> [June 1975].	06/01/1975
COUNC0567/103	Tri-County Local Government Commission Records – General Operations and Reporting –Background Research – Non-Portland Materials – Report – <i>Draft Guidelines and Strategies for Local Government Modernization, National Academy for Public Administration Foundation</i> [November 1975].	11/01/1975
COUNC0567/104	Tri-County Local Government Commission Records – General Operations and Reporting –Background Research – Non-Portland Materials – Reports Documents include: <i>Report, Metropolitan Reform: A Review of U.S. Experience, Charles R. Warren, National Academy of Public Administration</i> [February 19, 1976] <i>Paper, Governmental Structure: The Old and the New, Kenneth S. Martin, USC Graduate student</i> [Fall 1975] <i>Report, Denver Metropolitan Study</i> [undated] Various articles and publications from other regions	04/01/1975 to 01/06/1977; undated

<i>Box/Folder Nbr</i>	<i>Folder Description</i>	<i>Dates</i>
COUNC0567/105	Tri-County Local Government Commission Records – General Operations and Reporting –Background Research – Non-Portland Materials – Reports Documents include: <i>Report, Suncoast Study Panel Report to the Region, Suncoast Study Panel</i> [November 15, 1974] <i>Publication, Suncoast Study Panel Report to the Region, Suncoast Study Panel</i> [January 1975]	11/15/1974 to 01/01/1975
COUNC0567/106	Tri-County Local Government Commission Records – Background Research – Report – <i>Multnomah County Financial Report</i> [December 1, 1974]	12/01/1974
COUNC0567/107	Tri-County Local Government Commission Records – Background Research – Report – <i>Multnomah County Financial Report: Financial Planning Report No. 3: Executive Budget Supplement – A Summary of the Major Financial Issues Facing Multnomah County and Budget Working Papers, Office of County Management, Multnomah County, Oregon</i> [April 1974]	04/01/1974
COUNC0567/108	Tri-County Local Government Commission Records – Background Research – Miscellaneous Publications Documents include: Newsletter, Neighborhood Decentralization, Center for Governmental Studies [September – October 1975] Newsletter, League of Oregon Cities, League of Oregon Cities [March 24, 1976] Brochure, What is the Port of Portland? What does the Port of Portland do? Port of Portland [undated] Brochure, Speaking of CRAG, Columbia Region Association of Governments [undated]	09/01/1975 to 03/24/1976; undated

Appendix A: Glossary of Acronyms

Below is a list of acronyms that appear in the Tri-County Local Government Commission Special Collection with the corresponding terms:

AAA	Area Agencies on Aging
BOR	Bureau of Reclamation (US Department of the Interior)
CED	Committee on Economic Development
CEO	Chief Executive Officer
CETA	Comprehensive Employment and Training Act
COG	Council of Governments
CPOs	Community Planning Organizations
CRAG	Columbia Region Association of Governments
CWAPA	Columbia-Willamette Air Pollution Authority
DEQ	Department of Environmental Quality (State of Oregon)
EPA	Environmental Protection Agency
HSAs	Health Systems Agencies
HUD	Housing and Urban Development
ICA	Intergovernmental Cooperation Act
LCDC	Land Conservation and Development Commission (State of Oregon)
MPC	Metropolitan Planning Commission
MSC	Metropolitan Service Council
MSD	Metropolitan Service District
NACO	National Association of Counties
NARC	National Association of Regional Councils
NPOs	Neighborhood Planning Organizations
PMSC	Portland Metropolitan Study Commission
PSROs	Professional Standards Review Organization
PSA	Public Service Announcement
PSU	Portland State University
SMSA	Standard Metropolitan Statistical Area

Appendix B: Library of Congress Subject Headings

Government policy

Land use – Planning

Politics and government – 20th century

Regional planning – Oregon

Transportation – Planning

Urban policy– Oregon